

DDA 76-5548

9 Nov 76

MEMORANDUM FOR: Deputy Director of Central Intelligence

FROM : John F. Blake  
Deputy Director for Administration

SUBJECT : Contribution for January Issue of the  
DDA Exchange

1. The Editorial Board of Exchange, which met recently to plan for the January issue, has requested me to ask if you would be willing to contribute the lead article for this forthcoming issue.

2. The subject of the article is, of course, left to your discretion. However, by way of suggestion among topics of interest, each member of the Board was polled. This took the form of: "If you could ask Mr. Knoche one question, what would it be?" The list of questions is attached for your use.

3. It has been the custom to accompany the lead article with a picture of the author. Although your official photograph can be used, you may wish to have a picture taken specifically for this purpose. If so, please let me know and I will make the necessary arrangements.

4. Attached for your information is a copy of a recent edition of Exchange. The lead article, entitled "Comment," was approximately three columns or 350 words. The manuscripts are scheduled to be sent to the printer about 10 December for the January issue.

John F. Blake

Attachments:

- (A) List of Questions Posed by Exchange Board
- (B) Copy of October Issue of Exchange

Distribution:

Original & 1 - Addressee w/att.  
1 - ER w/att. (A)  
1 - JFB Chrono w/att. A  
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1 - Each Exchange Senior Editor  
1 - A/I/DDA

STATINTL

DDA/MAS

(9 November 76)

QUESTIONS FROM DDA EXCHANGE EDITORIAL BOARD

1. Our current top management policy appears to be founded on the concept of creating a single Agency in contrast with maintaining a quasi-bureau or directorate grouping. In your opinion, what are the advantages and the disadvantages to be gained from achievement of this concept?

2. Throughout its history, CIA has been able to attract a unique breed of employees--bright, energetic and usually unfettered by the bureaucratic mentality--which has worked in such a manner that those in the know in Government generally considered CIA a phenomena of responsiveness, objectivity and effectiveness.

Given the events of 1975 and 1976, the restraints which resulted, plus the normal institutional aging process, do you believe it will be possible to once again earn this reputation?

3. What are the gross areas in the Intelligence Community and how do they relate to CIA?

4. Do you believe GAO will be given audit responsibility over the Agency in the foreseeable future. If so, what will be the impact on the Agency management?

5. Considering the special attention that is being given to ADP matters by the Congress (Brooks Bill and hearings on ADP procurement), GSA, OMB, GAO, NBS and others, do you think there is a need for an Agency-level Officer to oversee the Agency ADP activities?

6. Are you satisfied with the way EAG is currently operating?

7. With little prospect of obtaining additional funds, do you foresee the necessity to reduce the size of the Agency to stay within budget limitations?

8. What impact do you think the new Administration will have on the Agency's operations and activities and on its relationships with the rest of the intelligence community?

9. Proceeding on the assumption that such directives must be levied at the DCI/DDCI level, what steps can be taken to assure sufficient filtering of information from the DDI and the DDO to allow the DDA components to plan and budget based on other than historical information?

Attachment A to DDA 76-5548 (Cont'd)

10. How do you assess the impact that domestic events over the past two years have had upon our effectiveness overseas?

11. Do you foresee the Agency performing a larger role in providing services of common concern to the Intelligence Community, particularly in such areas as training, research and development and the supply of technical devices?